

## Overview of FY 2010-11 Capital Improvement Program

The County's Capital Improvement Program (CIP) is a multi-year planning tool to identify and implement short-term and long-term capital needs. Capital projects in the CIP include acquisitions, additions, improvements, and non-routine maintenance to County-owned facilities, roads, bridges and flood control facilities.

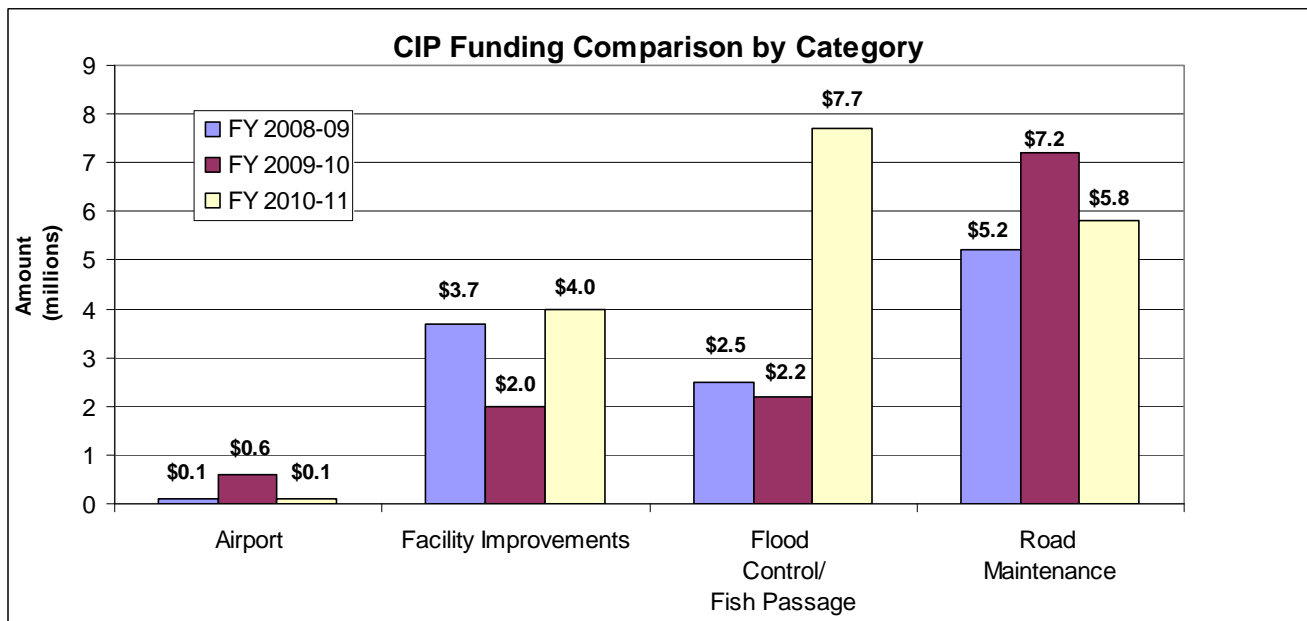
The County's FY 2010-11 CIP is recommended to include a total of \$17.6 million in four categories of projects. The proposed total amount represents an increase in funding as compared to FY 2009-10 approved funding. The chart below identifies funding for these categories in the current year and recommended funding for FY 2010-11:

Category	Approved FY 2009-10 Budget	Proposed FY 2010-11 Budget	% change
Airport	\$577,000*	\$100,000	-83%
Facility Improvements	\$2,000,000	\$4,000,000	100%
Flood Control/Fish Passage	\$2,196,700	\$7,681,300	250%
Road Maintenance	\$7,150,000	\$5,800,000	-19%
<b>Total</b>	<b>\$11,923,700</b>	<b>\$17,581,300</b>	<b>47%</b>

\*In FY 2009-10 \$477,000 of this amount was based on a multi-year Federal Aviation Administration (FAA) grant.

Over the past several years, the Flood Control Division has been developing key projects such as the dredging of Las Gallinas Creek (CSA6), the reconstruction of Pump Station No. 2 in Santa Venetia and the construction of the Pump Station on Seminary Drive. These projects involve a complex funding and permitting process. The \$7.6 million listed represents a construction expenditure as compared to the previous years which addresses the design and development phases of the work.

The CIP uses four categories to separate the projects into various service areas: Airport, Facility Improvements, Flood Control and Roads Maintenance. These funds come from a range of sources including the County General Fund, user fees, various State and Federal grants and loans, taxes, voter approved measures and special districts. The chart below shows the recommended funding for the FY 2010-11 CIP compared with the approved, prior three Fiscal Years' funding.



Road Maintenance Project Funds

The Department of Public Works has just completed a \$20.5 Million “Five-Year Road and Bridge Maintenance and Rehabilitation Program.” This program was a very successful beginning in catching up on deferred road maintenance. Even with these significant investments, the County’s deferred maintenance backlog for roads is estimated to be approximately \$250 million.

The County maintains 421 miles of road, consisting of 1,100 lane miles. When routine maintenance work is deferred, road maintenance costs increase dramatically. Preventive maintenance treatments applied earlier in a pavement life cycle will save vastly more expensive resurfacing treatments later on. The County maintains 151 bridges, with most more than 50 years old and many needing substantial repairs to ensure their continued safe service

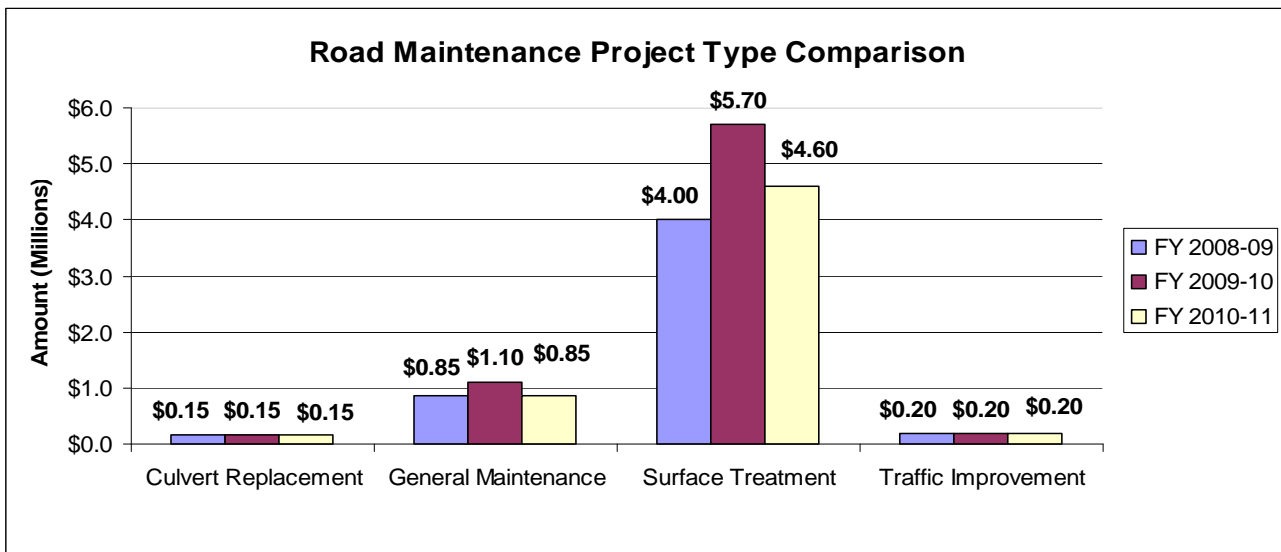
Public Works staff has aggressively pursued economic stimulus funding from the federal government and was successful in securing \$3.2 million for resurfacing County roads. Additional funding for pavement rehabilitation projects within the County was secured under Proposition 1B in the amount of \$3.3 million. The first stimulus project has been completed and the second stimulus project is anticipated to start in the summer of 2010. The Proposition 1B pavement projects will commence in the summer of 2010 and be completed within 3 years.



Repaving project along Lucas Valley road



Repaving project along Sir Francis Drake Blvd.



Facility Improvements Projects

These facilities include the Civic Center campus, fire stations, sheriff substations, parks, jail, juvenile hall and several other County owned buildings. The County’s continued emphasis on providing adequate, safe building facilities for employees and the public is reflected in the CIP, which recommends a total of \$4.0 million in new funding in FY 2010-11 for facility improvements and deferred maintenance, as well as for barrier removal projects.

In the January 12, 2010 Long-Term Restructuring Plan under Emerging Issues/Long-Term Facilities Maintenance Needs, it was noted that many of the County’s facilities are in need of investments to extend their useful life. Based on this plan, it was recommended that the CIP budget be increased to \$4 million to better address building deterioration and barrier removal issues.



Juvenile Hall Re-roofing project



10 North San Pedro HVAC replacement

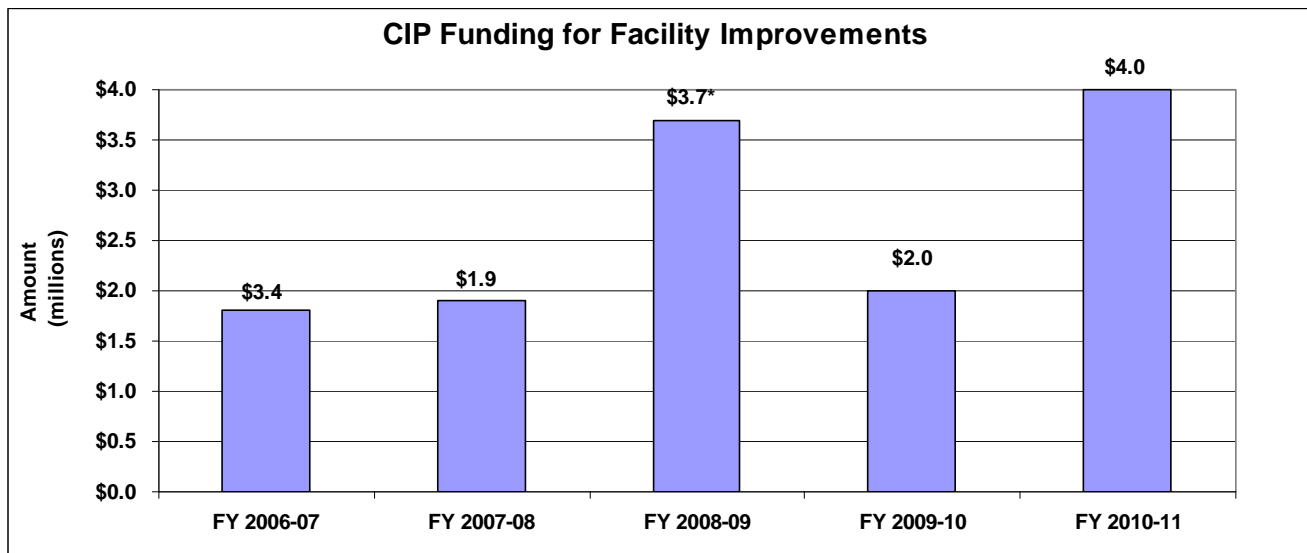


10 North San Pedro interior demolition



10 North San Pedro interior improvements

Recommended FY 2010 –11 facilities projects that would be financed through the General Fund total \$4.0 million and include upgrades at the Juvenile Services building, project planning for 20 North San Pedro and interior work for the Civic Center Jail and fire curtain replacement at the Veterans’ Memorial Auditorium, to name a few. Barrier removal projects are planned at Children’s Island at Civic Center Lagoon, sidewalk and curb ramps and the Civic Center South archway entrance. A comparison with past funding is indicated below:



**Comments:**

***\*The amount shown for FY 2008 – 09 includes the special one-time funding of \$2 million specifically targeted to start implementation of the Disability Access Program Transition Plan for barrier removal projects.***

Recommended projects in the Facility Improvements category were developed in a collaborative manner to increase organizational involvement. A CIP technical working group of key department staff was formed to inform and advise decision-making about County capital investments in maintaining buildings and infrastructure consistent with the County’s Strategic Plan and Countywide Goals. Working group members represented the following departments and programs:

- County Administrator’s Office (including Risk Management Division)
- Cultural and Visitor Services Department
- Fire Department
- Parks and Open Space Department
- Public Defender’s Office
- Probation Department
- Health and Human Services Agency
- Public Works Department (including Capital Projects and Building Maintenance Divisions)
- Sheriff’s Office

The CIP technical working group considers facilities and barrier removal projects that are greater than \$25,000 and in general less than \$2 million in total cost. Larger cost projects identified through facilities’ assessments and master plans are not funded through this process, but are prioritized and planned for over multiple fiscal years.

The technical working group reviewed, analyzed, and prioritized approximately 49 submitted capital project requests from County departments dealing with General Fund County facilities and infrastructure. The group reviewed and prioritized each project using the following criteria:

- Removes or Reduces Hazards or Threats to Health and Safety
- Meets Legal Mandates
- Maintains Operations and Functions
- Prevents Major Repair or Replacement Costs
- Saves Energy
- Meets County Goals
- Provides a Large Functional / Aesthetic Benefit to the Users / Public

Using these project priorities, the County Administrator's Office and Department of Public Works then worked with department representatives to develop the following list of recommended projects to be included in this year's CIP.

Project	Location	Amount
Various Small Projects	Countywide	\$165,000
Underground Fuel Tank Monitoring	Countywide	\$120,000
Accessibility Projects	Countywide	\$1,317,000
Auditorium Fire Curtain Replacement	Civic Center Auditorium	\$475,000
Jeanette Prandi Juvenile Services Hallway Duct Work	San Rafael	\$310,000
920 Grand Ave – Sewer Lateral Replacement	San Rafael	\$60,000
20 North San Pedro – Interior Renovations & HVAC Improvements	San Rafael	\$1,010,000
Bike Path Stabilization Study/Design	Strafford Lake Pathway	\$50,000
Pueblo Park Playground Replacement	San Rafael	\$130,000
County Jail Maintenance Door Replacement	Civic Center Jail	\$70,000
Jeanette Prandi Way Lighting and Electrical Improvements	San Rafael McNears & Paradise	\$45,000
Bayshore Pier Damage and Repair Study	Beach County Parks	\$32,000
Jeanette Prandi Juvenile Hall – Replace Exterior Glass	San Rafael	\$65,000
Civic Center Jail – Lobby Counter Reconstruction	Civic Center Jail	\$151,000
<b>General Fund Total:</b>		<b>\$4,000,000</b>